STILLWATER MEDICAL CENTER AUTHORITY
BOARD OF TRUSTEES
Regular Meeting, June 23, 2026
Stillwater Medical Center, Honska Conference Center
5:30 p.m.

Present: Dan Duncan, Lowell Barto, Gary Clark, Cheryl Wilkinson, Mayor Joyce, Todd Green, MD and Denise Weaver

Absent:

Others: Denise Webber, Dr. Steven Cummings, Dr. Mark Paden, Dr. Ted Kaspar, Alan Lovelace, Steven Taylor, Jovan Smith, Kayla Isaacs, Shawn Howard, Brad Horst, Joe Ogle, Brian Grace, Amanda Fox, Andrew Castillo (Blue and Co.), John Koemel (attorney), and Cheryl Marshall (minutes)

CALL TO ORDER
Chairman, Dan Duncan, called the meeting to order at 5:33 p.m. The members reviewed the Mission, Vision and Values statement included in the packet.

APPROVAL OF MINUTES
Wilkinson made a motion to approve the May 26, 2026, Board of Trustees minutes, May 20, 2026, Finance Committee minutes, May 12, 2026, Facilities Committee minutes and May 18, 2026, Medical Staff Integration Committee minutes as presented. Barto seconded the motion and Barto, Duncan, Wilkinson, Joyce, Clark, Green and Weaver voted in favor of the motion.

APPROVAL OF 2025 AUDIT REPORT
Andrew Castillo with Blue and Co. presented the 2025 Accountants' Report and Financial Statement (Audit Report). He noted that their former firm, D & Co., merged with Blue & Co., expanding the audit team's expertise in 340B program compliance and chargemaster review, resulting in a deeper and more comprehensive evaluation of Stillwater Medical's financials.

Mr. Castillo reviewed the financial results, including Oklahoma hospital comparison ratios and rural hospital benchmarks. Stillwater Medical compared favorably with peer hospitals across the state. He highlighted that Stillwater Medical exceeds other rural Oklahoma hospitals in Days Cash on Hand, reflecting strong liquidity and financial stability.

The auditors issued a clean, unmodified opinion. No material adjustments were required. The full audit report was included in the Board packet and reviewed by all members.

Clark moved approval of the 2025 Audit Report as presented. Weaver seconded the motion and Weaver, Duncan, Wilkinson, Barto, Joyce, Green and Clark voted in favor of the motion.

2026 ORGANIZATION PERFORMANCE SCORECARD

CEO Denise Webber reported that we are meeting or exceeding performance goals across all categories. Administration was pleased that Wilkinson noted that the OAS patient satisfaction score increased to 92.5%, elevating the rating to a 5-star and raising the organization's overall rating to 4.2 stars.

ACCEPTANCE OF REPORTS FROM OFFICERS

JUNE QUALITY ASSURANCE PERFORMANCE IMPROVEMENT (QAPI) REPORT

CAO, Steven Taylor shared the June QAPI Report: Stillwater Medical's 2Q26 review showed strong overall quality performance with a few isolated clinical outliers, including LOS variation driven by a small number of highly complex patients with significant health conditions. Leadership emphasized the need for improved practitioner documentation and introduced the HOMES framework alongside new CME and nursing education. Infection Prevention reported sustained near-zero CLABSI/CAUTI rates, reduced C. difficile infections, and SSI rates below benchmarks, with 2026 priorities focused on hand hygiene, PPE compliance, VAE reduction, and environmental risk mitigation. A major highlight was an 85% reduction in blood culture contamination, from 4.42% to 0.85%, earning national recognition.

MAY FINANCIAL REPORT/JUNE FINANCE COMMITTEE REPORT

CFO, Alan Lovelace, provided a PowerPoint summary of operations for May 2026. Admissions, including rehab, were 497, below last year of 501. Average Daily Census, including rehab was 69 above last year of 62.

Surgeries were 470, above last year of 459. Surgeries at the Surgery Center West were 362, below last year of 487. Surgeries total was 832, below budget of 1,147 and last year of 946.

Emergency room visits were 2,850, above last year of 2,819. Outpatient visits, not including ER visits, were 15,522 above last year of 15,260. Clinic Visits were 24,261, below budget of 25,175 and above last year of 23,147. Births were 72, below last year at 78. Average Daily Census for the NICU was 3.2 compared to a budget of 4.6. NICU discharges were 5 compared to a budget of 12.

Financial assistance was $1.0M for the month. Salaries and Wages were at $14.357M, below budget of $14.525M, and last year of $14.392M. FTE's were 1,642 below budget of 1,682 and last year of 1,656. Benefits were $2.6M below budget of $3.1M and last year of $3.1M.

Operating Income Consolidated is $1.292M, above last year of $80,000. Operating Income for the Hospitals is $1.8M above budget of $1.4M and last year of $1.1M. Operating Income for Stillwater Medical is $1.8M, above budget of $1.4M and last year of $950,000. Operating Income for Stillwater Medical Perry is $81,000 compared to a budget of $42,000 and last year of $4,000. The operating Income for Stillwater Medical Blackwell is ($35,000), below budget of $20,000 and last year of $154,000. Operating Income for the Clinics is ($595,000) compared to a budget of ($184,000) and last year of ($1.0M).

Operating Income for the Hospitals year-to-date is $10.3M compared to a budget of $7.7M and last year of $6.4M. Operating Income for the Clinics year to date is ($1.9M) compared to a budget of ($958,000) and last year of ($2.9M). Operating Margin for the Hospitals is 9.42% compared to a budget of 6.80% and last year of 6.12%. Operating Margin for the Clinics is -3.8% compared to a budget of -1.8% and last year -5.8%.

YTD Operating Margin Consolidated is 5.25%, compared to a budget of 4.04% and last year of 2.23%. YTD Non-Operating Revenue is $3.9M, above budget of $1.1M and below last year at $6.5M. YTD Net Income Consolidated is $9.6M, above budget of $4.9M and last year of $4.6M.

The BancFirst investment account increased to $77.8M and year to date is 5.47%. The Arvest investment account increased to $12.5M and year to date is 7.97%. The Commerce investment account increased to $24.7M and year to date is 7.04%. Consolidated Investments for May is $115.2M.

Cash Collections-AR was $25.5M compared to $27.9M in 2025. Net AR Balance Consolidated was $53.0M. Cash on Hand is $140.1M compared to $122.6M at year end 2025. Days Cash on Hand is 142. A YTD Operating Income Summary vs Budget and Investment Bank Performance was provided.

Lovelace shared that the Finance Committee reviewed the financials and summary of clinic operations, as well as recommended approval of the purchase of EKG machines. Commerce presented the investment portfolio. Castillo presented the 2025 Audit Report which was recommended for Board approval.

JUNE MEDICAL STAFF INTEGRATION COMMITTEE REPORT

Joe Ogle, Director of Physician Recruitment, reported that offers have been extended to a Hospitalist and two Family Medicine physicians. Letters of intent have been received from a Family Medicine physician completing training in 2027, a CRNA, a CRNA student graduating next summer, and a sleep medicine physician.

Barto made a motion to accept the standing reports. Weaver seconded the motion, and Duncan, Joyce, Wilkinson, Clark, Barto, Green and Weaver voted in favor of the motion.

APPROVAL OF PURCHASE OF GE MUSE EKG SYSTEM
CEO Denise Webber reported that the current EKG machines across the facility are reaching end-of-life. Two bids were received: GE at $375,212.50 and Philips at $535,373.90. GE was identified as the preferred vendor, and the proposed system will integrate with EPIC.

Barto made a motion to approve the purchase of the GE Muse EKG system for $375,212.50 as presented. Clark seconded the motion. Clark, Green, Duncan, Weaver, Barto, Joyce, and Wilkinson voted in favor, and the motion carried.

SEMI-ANNUAL CONFLICT OF INTEREST STATEMENT
The conflict-of-interest statement was signed by all members.

No action is required.

APPROVAL OF ADMINISTRATIVE POLICIES
Webber shared the changes to the Emergency Distress in Offsite Departments policy with the members.

Barto moved to approve the Emergency Distress in Offsite Departments policy as presented. Weaver seconded the motion, and Wilkinson, Weaver, Green, Joyce, Barto, Duncan and Clark voted in favor.

CONSENT AGENDA
The Board reviewed the Stillwater Medical Center and Rural Emergency Hospital policies and credentialing actions included on the Consent Agenda. All actions listed on the consent agenda were approved through our Medical Staff Committees. Items Previously Tabled were deemed removed from the table and considered for approval.

The Board members reviewed the following meeting minutes included in their packet prior to the meeting:

Stillwater Medical Center:

Medical Executive Committee	*June 10, 2026*
Credentials Committee	*June 9, 2026*
Infection Control Committee	*June 3, 2026*
Medical Education Committee	*May 28, 2026*
MRC Committee	*May 22, 2026*
Antimicrobial Stewardship Committee	*May 28, 2026*
Peer Review Committee	*June 2, 2026*
OB/Peds	*May 26, 2026*
General Medical Staff	*May 14, 2026*
QAPI Committee	*June 18, 2026*

Rural Emergency Hospitals, Blackwell/Perry:

Medical Exec Committee – Blackwell	*May 20, 2026*
Patient Safety Quality Meeting	*May 10, 2026*
SM Perry ICC Q1	*March 18, 2026*
Medical Exec Committee – Perry	*May 19, 2026*

Barto made a motion to approve the Consent Agenda with minor changes. Clark seconded the motion, and Joyce, Duncan, Wilkinson, Green, Clark, Barto and Weaver voted in favor of the motion.

ITEMS REMOVED FROM THE CONSENT AGENDA
No items were removed from the Consent Agenda.

CEO REPORT
CEO, Denise Webber shared the following report with the members:

NEWSWEEK'S AMERICA'S BEST HOSPITALS FOR SPECIALIZED CARE 2026
Stillwater Medical has been recognized as one of America's Best Hospitals for Pulmonology and Endocrine Specialized Care. This national distinction reflects a comprehensive evaluation including hospital quality metrics, a nationwide online survey, patient experience results, and findings from the Statista PROMs Implementation Survey.

LOWN INSTITUTE SOCIAL RESPONSIBILITY AWARD
Stillwater Medical ranked 2nd out of 2,689 hospitals nationwide in Social Responsibility, placing the organization in the Top Ten nationally. Stillwater Medical also earned the #1 ranking in Oklahoma, with Top 5 national performance in Avoiding Overuse, Health Equity & Community Benefit, Value of Care, and Patient Outcomes.

EMPLOYEE OF THE MONTH, JUNE 2026 – JOANNA EASTERDAY
Joanna Easterday, Radiation Nurse Navigator, Oncology, was selected by her peers as the June Employee of the Month.

INSPIRE® THERAPY INFORMATION SESSION
Nearly 60 community members attended a June 2 information session at Stillwater Medical Center to learn about Inspire therapy, an innovative treatment option for obstructive sleep apnea.

AGING WELL ROUNDTABLE
Webber participated in a local Aging Well roundtable with community leaders to explore strategies for supporting aging residents. Discussion focused on age-friendly environments, expanded in-home support, and reducing senior isolation.

WOMEN OF WELLNESS BABY SHOWER EVENT
On June 17, Women of Wellness members hosted the annual Baby Shower. All donated items support the Women of Wellness Baby Closet located inside the Women's Health Center. Appreciation was expressed for the generosity of all contributors.

BEST PLACES TO WORK SURVEY RESULTS
Stillwater Medical Center has been recognized as a Best Place to Work in healthcare for the 15th consecutive year. Nearly 1,200 employees completed the survey, resulting in a Core Employee Experience score of 88%.

INTERNAL MEDICINE RESIDENCY PROGRAM UPDATE
Internal Medicine Residency – Class of 2026
Stillwater Medical Center celebrated the graduation of its Internal Medicine Residency Class of 2026, the second cohort to complete training since the program's inception. Their final day was June 30, 2026.

Incoming Class (2026–2029)
The Internal Medicine Residency Class of 2029 has begun its three-year training program. These residents will contribute to the continued growth of the residency program and support Stillwater Medical Center's mission of delivering compassionate, high-quality care.

LEGISLATIVE LUNCHEON
A group of Stillwater Medical team members attended the Chamber of Commerce Legislative luncheon on Friday, June 12th.

GREELEY CREDENTIALING TRAINING
In May, Stillwater Medical hosted a customized CME event for Credentials Committee members, Medical Staff Physician Leadership, and medical staff professionals. The Greeley Company presented updates on recent legal cases, best practices, and emerging strategies to support effective credentialing.

EPIC UPDATE
Epic Connect implementation remains on schedule for October 4 (hospital) and October 5 (clinics). Core build, testing, and training activities continue to progress, with key clinical and revenue cycle workflows advancing as expected. Oversight remains critical due to the project's complexity.

CONSTRUCTION UPDATE – ORTHO CENTER OF EXCELLENCE
Webber shared a construction update on the Ortho Center of Excellence project which continues to advance as scheduled.

LEGISLATIVE UPDATE
Webber reported on the significant budget deficit facing OHCA for the 2026/2027 fiscal year and potential provider cuts effective July 1. Based on current methodology, Oklahoma hospitals and physicians could experience

more than $345 million in funding reductions. OHA continues working closely with the agency to assess the financial impact.

Webber shared a Spotlight article featured in the NewsPress as well as patient compliments and area announcements.

EXECUTIVE SESSION
Barto moved the Board convene to Executive Session according to Title 25, Oklahoma Statutes, §307 (B) of the Oklahoma Open Meeting Act for the purpose of discussing the items listed on the agenda. Green seconded the motion, and Weaver, Clark, Duncan, Barto, Wilkinson, Green and Joyce voted in favor of the motion.

Those present in Executive Session included: Board members, Barto, Duncan, Green, Weaver, Clark, Wilkinson and Joyce; as well as Denise Webber, CEO; Joe Ogle, Physician Recruiter and Cheryl Marshall, Executive Assistant.

Clark moved the Board return to Open Session. Barto seconded the motion and Wilkinson, Barto, Duncan, Clark, Joyce, Weaver and Green voted in favor of the motion.

RETURN FROM THE EXECUTIVE SESSION
Chairman, Duncan stated that nothing other than what was listed on the agenda had been discussed in Executive Session, and that no votes had been taken.

NEW BUSINESS
None.

ADJOURN
There being no further business, Clark moved that the meeting be adjourned. Green seconded the motion, and Barto, Duncan, Weaver, Clark Joyce, Wilkinson and Green voted in favor of the motion. The meeting was adjourned at 7:27 p.m.

William J. Joyce
Secretary of the Board

Dan Duncan
Chairman of the Board