

**STILLWATER MEDICAL CENTER AUTHORITY**  
**BOARD OF TRUSTEES**  
**Regular Meeting, May 26, 2026**  
**Stillwater Medical Center, Honska Conference Center**  
**5:30 p.m.**

**Present:** Dan Duncan, Lowell Barto, Gary Clark, Cheryl Wilkinson and Mayor Joyce

**Absent:** Todd Green, MD and Denise Weaver

**Others:** Denise Webber, Dr. Mark Paden, Dr. Ted Kaspar, Dr. Don Crawley, Alan Lovelace, Steven Taylor, Jovan Smith, Kayla Isaacs, Shawn Howard, Brad Horst, Joe Ogle, Brian Grace, John Koemel (attorney), and Cheryl Marshall (minutes)

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**CALL TO ORDER**

Chairman, Dan Duncan, called the meeting to order at 5:36 p.m. The members reviewed the Mission, Vision and Values statement included in the packet.

**APPROVAL OF MINUTES**

Clark made a motion to approve the April 28, 2026, Board of Trustees minutes, April 15, 2026, Finance Committee minutes and April 14, 2026, Facilities Committee minutes as presented. Barto seconded the motion and Barto, Duncan, Wilkinson, Joyce and Clark voted in favor of the motion.

**2026 ORGANIZATION PERFORMANCE SCORECARD**

CEO, Denise Webber shared that we are meeting or exceeding our goals and are currently at a 3.9-star rating overall.

**ACCEPTANCE OF REPORTS FROM OFFICERS**

**APRIL QUALITY ASSURANCE PERFORMANCE IMPROVEMENT (QAPI) REPORT**

CAO, Steven Taylor shared the May QAPI Report: Q1 2026 quality and safety review shows strong performance in several Vizient and CMS domains, with Efficiency, Safety, and Mortality at or above median benchmarks with some performance at top-decile benchmarks. A few outlier cases - such as single-patient complications or deaths among very elderly, end-of-life cardiology patients - pulled down isolated metrics. The primary area needing focused improvement is Effectiveness, driven by early readmissions and outpatient procedure revisits. Case Management reviews indicate contributing factors such as premature discharge, lack of home oxygen or medications, and delayed follow-up, especially for patients on anticoagulation or GDMT therapy. Documentation accuracy is being emphasized to better reflect patient acuity. Safety event reporting increased due to a system-wide

push, with most events categorized as unsafe conditions or no-harm events; medication-related issues and patient falls remain notable themes.

Across CMS Star Ratings, SMC maintained a 4-star status, with most measures showing stability or improvement when comparing 2025 to 2026 release years. Cath Lab department metrics show strong performance, including 59-minute average door-to-balloon time, exceeding top-decile benchmarks. Policy updates include revisions to Condition Code 44 to incorporate new CMS requirements for patient appeal rights. Additional improvement initiatives include exploring remote patient monitoring integration with Epic and expanding the Meds-to-Beds program.

#### **APRIL FINANCIAL REPORT/MAY FINANCE COMMITTEE REPORT**

CFO, Alan Lovelace, provided a PowerPoint summary of operations for April 2026. Admissions, including rehab, were 487, below last year of 495. Average Daily Census, including rehab was 72 compared to last year of 63.

Surgeries were 535 for the month, above last year of 476. Surgeries at Surgery Center West were 513, below a budget of 658 and last year of 641. Total surgeries were 1,048, below budget of 1,105 and last year of 1,117.

Emergency room visits were 3,047 above last year of 2,879. Outpatient visits, not including ER visits, were 17,286 above last year of 15,974. Clinic Visits were 26,561, above last year of 25,461. Births were 71, above last year at 64. Average Daily Census for the NICU was 3.4 compared to a budget of 4.6. NICU Discharges were 13 compared to a budget of 18.

Financial assistance was \$1.1M for the month. Salaries and Wages were at \$14.515M, above last year of \$14.464M. FTE's were 1,661 below budget of 1,682 and last year of 1,706. Benefits were \$3.5M above last year of \$2.7M.

Operating Income Consolidated is \$1.6M, above last year of \$1.1M. Operating Income for the Hospitals is \$1.7M above last year of \$1.5M. Operating Income for Stillwater Medical is \$1.7M, above last year of \$1.5M. Operating Income for Stillwater Medical Perry is \$51,000, below last year of \$64,000. The operating Income for Stillwater Medical Blackwell is (\$19,000), below budget of \$18,000 and above last year of (\$101,000). Operating Income for the Clinics is (\$93,000) compared to a budget of (\$179,000) and last year of (\$345,000).

Operating Income for the Hospitals year to date is \$8.4M compared to a budget of \$6.2M and last year of \$5.2M. Operating Income for the Clinics year to date is (\$1.3M) compared to last year of (\$1.9M). Operating Margin for the Hospitals is 9.63% compared to a budget of 6.86% and last year of 6.38%. Operating Margin for the Clinics is -3.3% compared to last year -4.6%.

YTD Operating Margin Consolidated is 5.56%, compared to a budget of 4.09% and last year of 2.73%. YTD Non-Operating Revenue is \$2.5M, above last

year at \$2.4M. YTD Net Income Consolidated is \$9.6M, above budget of \$4.9M and last year of \$4.6M.

The BancFirst investment account increased to \$76.8M and year to date is 4.11%. The Arvest investment account decreased to \$12.3M and year to date is 6.07%. The Commerce investment account increased to \$24.3M and year to date is 5.45%. Consolidated Investments for April is \$113.5M.

Cash Collections for April was \$28.0M compared to \$27.9M in 2025. Net AR Balance Consolidated was \$50.6M. Cash on hand is \$135.2M compared to \$122.6M at year end 2025. Days Cash on Hand was 137 in April. A YTD Operating Income Summary vs Budget was reviewed.

Lovelace shared that the Finance Committee reviewed the financials and summary of clinic operations, as well as recommended approval of the vital sign monitors and parking lot construction project GMP. BancFirst presented the investment portfolio. Lovelace also shared that the audit will be presented at the June meeting.

#### **MAY MEDICAL STAFF INTEGRATION COMMITTEE REPORT**

Joe Ogle, Director of Physician Recruitment, reported that several providers have visited over the past month as part of ongoing recruitment efforts. Dr. Payne will begin serving as Residency Program Director on July 1, and our fifth class of residents will also start on that date.

#### **MAY FACILITIES COMMITTEE REPORT**

Steven Taylor reported that the build-out of the second-floor OR within the Orthopedic Center of Excellence will delay occupancy of the facility until Spring 2027. The chiller is scheduled for delivery soon, and the air-handling unit has arrived and will be installed in the Fall to help mitigate cooling demands during the summer months. The Committee recommended that the Board approve the parking lot project.

Barto made a motion to accept the standing reports. Wilkinson seconded the motion, and Duncan, Joyce, Wilkinson, Clark and Barto voted in favor of the motion.

#### **APPROVAL OF ANNUAL COMPLIANCE REPORT**

Taylor shared that SMCA's 2025 Compliance Program maintained strong alignment with OIG's seven elements, emphasizing proactive risk management, education, auditing, and timely issue resolution. The organization upheld comprehensive policies, sustained effective leadership oversight, expanded workforce training, and supported open reporting channels. Ongoing auditing and monitoring showed improvements in coding, billing, Medicare Secondary Payor accuracy, case management compliance, and HR evaluation timeliness, while privacy and controlled substance oversight remained key focus areas. Compliance standards were consistently

enforced, and identified issues were promptly investigated with corrective actions implemented. Overall program effectiveness was demonstrated through audit outcomes, training metrics, and reporting trends, positioning SMCA to advance 2026 priorities such as revenue cycle accuracy, privacy education, and controlled substance monitoring.

Wilkinson moved approval of the Annual Compliance Report. Clark seconded the motion, and Duncan, Wilkinson, Barto, Clark and Joyce voted in favor of the motion.

#### **APPROVAL OF PURCHASE OF VITAL SIGN MONITORS**

Webber shared that our current vital sign monitors are 10 years old and have reached end-of-life. After meeting with clinical staff, we identified the need to have a dedicated monitor in every patient room to support safe and efficient care. To meet this need, a request was made to purchase 63 monitors.

These devices are essential for every patient, and relying on a limited number of portable units has created workflow challenges. Standardizing to one monitor per room will significantly improve reliability and accessibility.

Of the two quotes received, Mindray provided the lowest per-unit quote, making it the most cost-effective option for replacement. Total cost for all 63 units is \$315,573.61.

Barto made a motion to approve the purchase of vital sign monitors from Mindray for total cost of \$315,573.61 as presented. Joyce seconded the motion, and Clark, Duncan, Barto, Joyce and Wilkinson voted in favor of the motion.

#### **APPROVAL OF PARKING LOT CONSTRUCTION PROJECT GMP**

Taylor shared that Lambert Construction submitted a Guaranteed Maximum Price (GMP) of \$1,574,869 for the 172-space parking lot project between Blakley and Adams. Alternate 1 would include a new sidewalk in front of the Health Department with plans to include EV charging stations on the north end of the lot. One corner house remains that has not been purchased.

Clark moved to approve the parking lot construction total project cost of \$1,790,818. Barto seconded the motion, and Clark, Joyce, Wilkinson, Barto, and Duncan voted in favor.

#### **OKLAHOMA HEALTH CARE PROVIDERS' RESPONSIBILITIES AND RIGHTS UNDER CERTAIN MEDICAL TREATMENT LAWS**

The Oklahoma Health Care Providers' Responsibilities and Rights Under Certain Medical Treatment Laws document was reviewed and signed by all

members in attendance. Members who were absent will be asked to sign at the next meeting.

### **CONSENT AGENDA**

The Board reviewed the Stillwater Medical Center and Rural Emergency Hospital policies and credentialing actions included on the Consent Agenda. All actions listed on the consent agenda were approved through our Medical Staff Committees. Items Previously Tabled were deemed removed from the table and considered for approval.

The Board members reviewed the following Medical Staff meeting minutes included in their packet prior to the meeting:

Stillwater Medical Center:

|                                    |                     |
|------------------------------------|---------------------|
| <i>Medical Executive Committee</i> | <i>May 13, 2026</i> |
| <i>Credentials Committee</i>       | <i>May 12, 2026</i> |

Rural Emergency Hospitals, Blackwell/Perry:

|                                            |                       |
|--------------------------------------------|-----------------------|
| <i>Medical Exec Committee – Blackwell</i>  | <i>April 15, 2026</i> |
| <i>Infection Control/Employee Health</i>   | <i>May 5, 2026</i>    |
| <i>Patient Safety Quality Meeting</i>      | <i>May 13, 2026</i>   |
| <i>QAPI/PSQM</i>                           | <i>April 23, 2026</i> |
| <i>Medical Executive Committee – Perry</i> | <i>April 16, 2026</i> |

Barto made a motion to approve the Consent Agenda with minor changes. Clark seconded the motion, and Joyce, Duncan, Wilkinson, Clark and Barto voted in favor of the motion.

### **CEO REPORT**

CEO, Denise Webber shared the following report with the members:

### **STILLWATER MEDICAL RECEIVES 2026 BEST PLACES TO WORK AWARD FOR THE 15th YEAR IN A ROW!!**

Modern Healthcare has announced their winners for the 2026 Best Places to Work in Healthcare, and for the 15th year in a row Stillwater Medical Center has been named a Best Place to Work. The award identifies and recognizes outstanding employers in the healthcare industry nationwide.

### **AN INSPIRING \$150 RAISED FOR OUR NICU**

Josie and Beau, the children of Dr. Jordan and Megan Stivers set up a lemonade stand and chose to donate every dollar they earned to support the OnCue NICU.

### **SERVICE AWARD BANQUET**

On May 5, we had the privilege of hosting our annual Employee Service Award event at the Wes Watkins Center. This event honored employees who achieved an employment milestone in 2025.

### **EMPLOYEE OF THE MONTH, MAY 2026 – ANGELA GARCIA**

Angela Garcia, Hospice RN Case Manager, was nominated by her peers as our May Employee of the Month!

### **LESLIE RICE SELECTED AS NEW QAPI DIRECTOR**

Leslie Rice has been selected as the new QAPI Director, bringing more than 25 years of ICU nursing, quality leadership, and data-driven improvement experience.

### **HOSPITAL WEEK**

Stillwater Medical Center celebrated Hospital Week from May 10 – 16 with the theme “Healing Happens Here”. Activities were held throughout the week.

### **NURSES WEEK CELEBRATION**

Stillwater Medical celebrated the compassion, skill, and dedication of our nurses during National Nurses Week, May 6–12.

### **PET CONTEST**

We recently hosted a system-wide Pet Photo Contest. This event provided an opportunity for employees to share pictures of their cherished pets!

### **PRACTITIONER EVENT – OSU BASEBALL**

Stillwater Medical recently hosted a highly successful Practitioner Appreciation Event at an OSU Cowboy Baseball game to honor our dedicated medical staff.

### **MEDICAL STAFF UPDATE**

Dr. Scott Puckett, Pediatrician, joined Stillwater Medical in March. Erin Gutierrez, PAC, will join us in May.

### **JOE HANEY**

Joe Haney passed away on April 18, 2026. He served Stillwater Medical during his dedicated tenure from 2015 to 2023 as a Board Member. Joe's lifetime of generous service will be remembered with profound gratitude and warmth.

### **YMCA GROUNDBREAKING EVENT**

On April 30th, the Stillwater YMCA celebrated a monumental milestone at the official groundbreaking ceremony for its highly anticipated new facility.

### **RAMA KUMAR – RESIDENCY CONFERENCE ROOM**

Stillwater Medical Center recently celebrated a transformative philanthropic gift from Rama and Gokula Ramakumar, to fully fund a brand-new Internal Medicine Residency Conference Education Room.

### **COWBOYS VS CANCER GOLF TOURNAMENT**

On May 18, our team participated in the annual Cowboys vs. Cancer golf tournament. The Eddie Sutton Foundation has contributed over \$100K to Karman Korner benefiting cancer patients at Stillwater Medical.

### **LEGISLATIVE UPDATE**

Webber shared that we are continuing to monitor potential Medicaid cuts and broader federal funding reductions.

Webber shared a Spotlight article featured in the NewsPress as well as patient compliments and area announcements.

### **EXECUTIVE SESSION**

Barto moved the Board convene to Executive Session according to Title 25, Oklahoma Statutes, §307 (B) of the Oklahoma Open Meeting Act for the purpose of discussing the items listed on the agenda. Clark seconded the motion, and Clark, Duncan, Barto, Wilkinson and Joyce voted in favor of the motion.

Those present in Executive Session included: Board members, Barto, Duncan, Clark, Wilkinson and Joyce; as well as Denise Webber, CEO; Joe Ogle, Physician Recruiter and Cheryl Marshall, Executive Assistant.

Clark moved the Board return to Open Session. Joyce seconded the motion and Wilkinson, Barto, Duncan, Clark and Joyce voted in favor of the motion.

### **RETURN FROM THE EXECUTIVE SESSION**

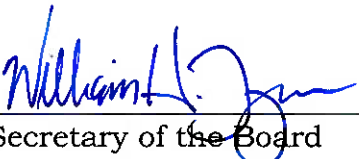
Chairman, Duncan stated that nothing other than what was listed on the agenda had been discussed in Executive Session, and that no votes had been taken.

### **NEW BUSINESS**

None.

### **ADJOURN**

There being no further business, Barto moved that the meeting be adjourned. Wilkinson seconded the motion, and Barto, Duncan, Clark Joyce and Wilkinson voted in favor of the motion. The meeting was adjourned at 6:57 p.m.

  
Secretary of the Board

  
Chairman of the Board

