

**STILLWATER MEDICAL CENTER AUTHORITY
BOARD OF TRUSTEES
Special Meeting, November 18, 2025, 9:00 a.m.
Oklahoma State University
Council Room, 412 Student Union
Stillwater, OK**

A G E N D A

- I. Call to Order and Welcome
- II. Review of 2025 Organizational Performance
 - a. 2025-2027 Strategic Plan
 - b. 2025 Accomplishments
 - Service Performance Review
 - Quality Performance Review
 - People Performance Review
 - Finance Performance Review
 - Growth Performance Review
- III. Residency Program Update
- IV. Gain Sharing Update
- V. 2026 SWOT Analysis Review
- VI. Review of Proposed 2026-2028 Strategic Plan
- VII. Review of Proposed 2026 Management Objectives
- VIII. Healthcare Industry Outlook
- IX. 2026 Preliminary Budget/Cash Flow
- X. Upcoming Construction Project Capital Spend
- XI. Market Opportunities
 - a. FQHC Update
 - b. Pharmacy
 - c. CAH
- XII. Possible Approval of 2026-2028 Strategic Plan and 2026 Management Objectives
- XIII. Discussion and Approval of 2026 Regular Board of Trustees Meeting Dates
- XIV. Adjourn