

STILLWATER MEDICAL CENTER AUTHORITY
BOARD OF TRUSTEES
Regular Meeting, May 27, 2025
Stillwater Medical Center, Honska Conference Center
5:30 p.m.

Present: Dan Duncan, Lowell Barto, Denise Weaver, Dr. Todd Green, Gary Clark, Cheryl Wilkinson and Mayor Will Joyce

Absent:

Others: Denise Webber, Dr. Mark Paden, Dr. Ted Kaspar, Dr. Steven Cummings, Alan Lovelace, Kayla Isaacs, Steven Taylor, Jovan Smith, Brad Horst, Mary Beth Hunziker, Brian Grace, John Koemel (attorney), Andrew Castillo, (D&Co.) and Cheryl Marshall (minutes)

CALL TO ORDER

Chairman, Dan Duncan, called the meeting to order at 5:35 p.m. The members reviewed the Mission, Vision and Values statement included in the packet. The safety video was shared with the members.

APPROVAL OF MINUTES

Wilkinson made a motion to approve the April 22, 2025, Board of Trustees minutes, April 16, 2025, Finance Committee minutes, April 21, 2025, Medical Staff Integration Committee minutes and April 8, 2025, Facilities Committee minutes as presented. Weaver seconded the motion and Barto, Duncan, Weaver, Joyce, Wilkinson, Clark and Green voted in favor of the motion.

APPROVAL OF 2024 AUDIT REPORT

Andrew Castillo with D & Co., presented the 2024 Accountants' Report and Financial Statement (Audit Report). He shared the summarized financial results, as well as ratios and trends. Stillwater Medical compared favorably with hospitals in Oklahoma. He noted that Stillwater Medical exceeded other rural Oklahoma hospitals in Days Cash on Hand. A clean unmodified opinion was issued. No material adjustments were made. The report in detail was included in the Board packet and reviewed by the members.

Barto moved the Board approve the 2024 Audit Report as presented. Clark seconded the motion and Weaver, Duncan, Wilkinson, Barto, Joyce, Green and Clark voted in favor of the motion.

2025 ORGANIZATIONAL SCORECARD REPORT

CEO Webber shared that we are meeting or exceeding goal in inpatient, clinic, outpatient, quality, people and growth. Our overall performance rating is 3.15 stars.

ACCEPTANCE OF REPORTS FROM OFFICERS

APPROVAL OF QUALITY ASSURANCE PERFORMANCE IMPROVEMENT (QAPI) REPORT

Steven Taylor shared the Clinical Data Base scorecard with the members. The quality team is attending the Medical Staff Sections meetings to discuss opportunities to improve quality and safety for our patients.

APRIL FINANCIAL REPORT/MAY FINANCE COMMITTEE REPORT

Alan Lovelace, CFO, provided a PowerPoint summary of operations for April 2025. Admissions, including rehab, were 495, above last year of 415. Average Daily Census, including rehab was 63, compared to a budget of 68 and last year of 53. Surgeries were 476 for the month, below last year of 482. Surgeries at the Surgery Center West were 641, above last year of 593.

Emergency room visits were 2,879 above last year of 2,673. Outpatient visits, not including ER visits, were 15,974 above last year of 14,641. Adjusted patient days at SMC were 6,401, above last year of 5,973. Clinic Visits were 32,292 for the month, compared to a budget of 37,125 and last year of 33,750. Births were 64, below budget of 79 and last year at 89. The number of discharges from the NICU was 10 compared to a budget of 18.

Financial assistance was \$1.4M for the month. Salaries and Wages were at \$14.4M, above budget of \$13.1M, and last year of \$12.1M. FTE's were 1,706 above budget of 1,675 and last year of 1,551. Benefits were \$2.7M below budget of \$3.02M and last year of \$3.00M.

Operating Income Consolidated is \$1.17M, below last year of \$1.6M. Operating Income for the Hospitals is \$1.52M below budget of \$1.57M and last year of \$2.0M. Operating Income for Stillwater Medical is \$1.5M, above budget of \$1.4M and below last year of \$1.7M. Operating Income for Stillwater Medical Perry is \$64,000 compared to a budget of \$31,000 and last year of \$11,000. The operating Income for Stillwater Medical Blackwell is (\$110,000), below budget of \$130,000 and last year of \$214,000. Operating Income for the Clinics is (\$345,000) compared to a budget of (\$374,000) and last year of (\$383,000).

Operating Income for the Hospitals year to date is \$5.2M compared to a budget of \$4.4M and last year of \$3.8M. Operating Income for the Clinics year to date is (\$1.9M) compared to a budget of (\$2.2M) and last year of (\$2.4M). Operating Margin for the Hospitals is 6.38% compared to a budget of 5.29% and last year of 4.54%. Operating Margin for the Clinics is -4.6% compared to a budget of -5.1% and last year -6.7%.

YTD Operating Margin Consolidated is 2.73%, compared to a budget of 1.71% and last year of 1.19%. YTD Non-Operating Revenue is \$4.5M, above budget of \$980,000 and last year at (\$147,000). YTD Net Income Consolidated is \$7.9M, above budget of \$3.1M and last year of \$1.1M.

The BancFirst investment account decreased to \$66.24M and year to date is -0.07%. The Arvest investment account decreased to \$10.2M and year to date is -0.15%. The Commerce investment account increased to \$16.7M and year to date is 0.35%. Consolidated Investments for April is \$93.2M.

Cash Collections-AR only for April was \$29.0M compared to \$25.2M April 2024. Net AR Balance Consolidated was \$46.7M. Cash on hand is \$113.9 compared to \$134M at year end 2024. Days Cash on Hand was 116. A YTD Operating Income Summary vs Budget was provided.

Lovelace shared that the Finance Committee reviewed the financials and summary of clinic operations. BancFirst presented the investment portfolio. The Committee recommended approval of the 2024 Audit Report, Vocera System Replacement and the Financial Assistance/Charity Care policy changes.

Weaver made a motion to accept the standing reports. Clark seconded the motion, and Duncan, Joyce, Weaver, Wilkinson, Clark, Green and Barto voted in favor of the motion.

APPROVAL OF THE PURCHASE OF VOCERA SYSTEM REPLACEMENT

Alan Lovelace shared that the Vocera system is the wireless communication system staff use to communicate throughout our system. It was purchased in 2016 and is at end of life. The total cost of the project is \$271,169.79 of which \$200,000 was budgeted.

Barto made a motion to approve the purchase of the Vocera System Replacement at a total cost of \$271,169.79. Weaver seconded the motion, and Barto, Wilkinson, Green, Joyce, Clark, Duncan and Weaver voted in favor of the motion.

APPROVAL OF RESOLUTION 2025-02 (PURCHASE OF REAL ESTATE)

Steven Taylor shared that Stillwater Medical owns the property around the property for sale at 607 and 611 S. Orchard and it is within 250 yards of the main campus. The building was built in 2017 and is in good condition. Two tenants currently lease the building. The purchase price is \$3,007,000 (\$3.16 a square foot) with an ROI of 11 years. We are exploring financing options for several projects.

Barto made a motion to approve Resolution 2025-02. Joyce seconded the motion, and Joyce, Barto, Clark, Green, Duncan, Wilkinson and Weaver voted in favor of the motion.

APPROVAL OF RESOLUTION 2025-03

Brad Horst shared an adoption agreement provided by TIAA which allows an update to the plan. The members discussed the eight recommended changes in detail.

Webber shared that we are looking at plan administrators and the cost of doing so. Mayor Joyce pointed out that Section 12 excludes “elected members of the City Council” and recommended specifying Stillwater, as to not exclude Blackwell and Perry.

Clark made a motion to approve Resolution 2025-03 with the exclusion specifying Stillwater, Oklahoma in Section 12. Wilkinson seconded the motion, and Clark, Duncan, Green, Joyce, Barto, Weaver and Wilkinson voted in favor of the motion.

APPROVAL OF ADMINISTRATIVE POLICIES

Webber shared that the Oklahoma Hospital Association members statewide would like the amount of charity care provided to be the same at all Oklahoma hospitals, the Promise to Oklahoma. These changes would make our financial guidelines the same as other Oklahoma hospitals.

The CMS Conditions of Participation (COPs) require that contracted agencies meet the same required COPs. A survey is done annually in effort to meet this requirement.

Barto made a motion to approve the Financial Assistance/Charity Care and the Contract Services policies as presented. Green seconded the motion, and Green, Joyce, Clark, Duncan, Weaver, Barto and Wilkinson voted in favor of the motion.

CONSENT AGENDA

Dan Duncan updated the Board members on all Consent Agenda items for Stillwater Medical Center and Rural Emergency Hospitals in Blackwell and Perry. All actions listed on the consent agenda were approved through our Medical Staff Committees.

The Board members reviewed the following Medical Staff meeting minutes included in their packet prior to the meeting:

Stillwater Medical Center:

<i>Medical Executive Committee</i>	<i>February 13, 2025</i>
<i>Surgery Anesthesia Section</i>	<i>April 10, 2025</i>
<i>Emergency Dept. Section</i>	<i>April 10, 2025</i>
<i>General Staff Meeting</i>	<i>May 8, 2025</i>
<i>Emergency Dept. Section</i>	<i>May 8, 2025</i>
<i>eMRC Committee</i>	<i>April 11, 2025</i>
<i>OB Section</i>	<i>April 22, 2025</i>
<i>Credentials Committee</i>	<i>May 13, 2025</i>

<i>Pediatric Section</i>	<i>May 1, 2025</i>
<i>Infection Control</i>	<i>April 16, 2025</i>
<i>Medical Executive Committee</i>	<i>May 15, 2025</i>
<i>QAPI</i>	<i>May 20, 2025</i>

Stillwater Medical Perry:

Medical Executive Committee April 15, 2025

Barto moved the Board approve the Consent Agenda as presented. Clark seconded the motion and Weaver, Wilkinson, Barto, Clark, Green, Duncan and Joyce voted in favor of the motion.

ITEMS REMOVED FROM THE CONSENT AGENDA

No action was taken.

CEO REPORT

CEO, Denise Webber shared the following report with the members:

STILLWATER MEDICAL RECEIVES BEST PLACES 2025 AWARD - 14 YEARS IN ROW!!!

Stillwater Medical has been selected as a 2025 Best Place to Work in Healthcare by Modern Healthcare for the 14th year in a row! This recognition highlights our team's commitment to building a strong workplace culture and prioritizing employee satisfaction and engagement.

STILLWATER MEDICAL TEAM ALSO RECEIVES HEALTHGRADES OUTSTANDING PATIENT EXPERIENCE AWARDS!!

We are so excited to learn that we received the HealthGrades Outstanding Patient Experience award and Outpatient Orthopedic Surgery Excellence Award! Healthgrades recognizes hospitals that provide top-quality care while ensuring a positive healthcare experience for patients.

STILLWATER MEDICAL RECEIVES DREAM BIG OKLAHOMA AWARD!

REI recognized our team with the Dream Big Oklahoma award. Alan Lovelace has led us through many successful New Market Tax Credit efforts that have helped reduce the cost of many of our equipment and expansion projects allowing us to grow and enhance our equipment for our patients at a reduced cost.

DR. T. J. TRAD AND GROUP SAVE MAN'S LIFE ON THEIR WAY HOME FROM A MEDICAL MISSION TRIP IN UGANDA. (TULSA NEWS ON 6)

On their way back home from Project Orphans, midair between Uganda and Amsterdam, a passenger had a heart attack. Dr. Trad and team were able to set up a medical station and keep the patient stable for three hours.

OKLAHOMA HOSPITAL ASSOCIATION MEMBERS VISIT DC TO ADVOCATE FOR HOSPITALS

In early May, Webber traveled to our nation's capital to participate in the American Hospital Association's Annual Meeting and Capitol Hill visits. They visited with a number of political leaders and media voices on the current state of politics and the potential outcomes for addressing the reconciliation bill before Congress.

MARY BETH HUNZIKER - OUTSTANDING PRECEPTOR AWARD FOR NSU'S MSN ADMINISTRATIVE NURSE LEADERSHIP PROGRAM!

Mary Beth Hunziker was named Outstanding Preceptor for Northeastern State University MSN Administrative Leadership Program! This well-deserved recognition is a testament to her exceptional dedication, mentorship, and the lasting impact on the growth and success of our students in the MSN Administrative Leadership Program.

DR. WOODY JENKINS - DOCTOR OF THE DAY!

Dr. Woody Jenkins was designated "Doctor of the Day" in the Oklahoma Senate on Thursday, May 8, 2025. Introduced by Senator Grellner. He was recognized for his contributions to the medical profession and community.

CELEBRATING OUR VOLUNTEERS!

During National Volunteers Week, Stillwater Medical Center recognized the 140 individuals who give their time, talents (and smiles) to bring comfort to our patients and families as well as lending a helping hand to our staff.

CELEBRATING OUR NURSES!

A Story of Excellence video about the significance our nurses make in the lives of our patients was shared with the members. We spent a week celebrating them and the difference each of them make.

HOSPITAL WEEK

During National Hospital Week, we held our annual picnic and held a week of fun activities celebrating the great work of every member of our team.

EMPLOYEE OF THE MONTH, MAY 2025 - SUSAN HARWELL

Susan Harwell was nominated by her peers as our May Employee of the Month! We are so fortunate to have Susan on our team!

MICHAL SHAW GRADUATE OF LEADERSHIP OKLAHOMA!

Michal Shaw is now a Graduate of Leadership Oklahoma! The Leadership Oklahoma program is an opportunity to explore Oklahoma's key issues and challenges with authorities from every industry in Oklahoma—military, sovereignty, tourism, criminal justice, state government, education, economic development, agriculture, energy, and more. We appreciate Michal's leadership and investment in Oklahoma!

OPERATION ORANGE

We are once again pleased to help support Operation Orange. This initiative helps show young, bright minds what a future in healthcare care looks like and gives high school students the opportunity to visit with medical students to receive a hands-on introduction to the field of medicine.

EMPLOYEE SERVICE AWARDS BANQUET

On April 29th, we had the pleasure of celebrating our team members' dedication and service at the annual Service Awards Banquet.

VIRTUAL NURSING UPDATE

We have experienced challenges and are working with the company to make the necessary improvements.

CORRECTED Q1 STRATEGIC INITIATIVES PROGRESS UPDATE

Updates were included in the packet for the Board's review.

EON

EON is an AI-powered system launched May 27th, designed to enhance the detection and management of incidental findings in radiology reports. Leveraging computational linguistics and machine learning, EON can extract abnormal and clinically significant data from CT, MRI, and X-ray reports with high accuracy.

CLINIC EXPANSION: ENID HEALTH NOW OPEN

At the request of several patients, we're excited to announce the expansion of Stillwater Medical into the Enid community with the opening of Enid Health on May 6, 2025. This clinic marks a significant step in extending our specialty healthcare services to better serve patients in the region.

EPIC UPDATE

We are currently in the discovery phase and all is going well. The planned go live date is June 2026. A timeline was included in the packet.

INDUSTRY UPDATE

Webber updated the Board on several Bills currently in legislature: the Tort Claim Act, Nurse Practitioners, 340B, as well as information on the tariff implications for American health care.

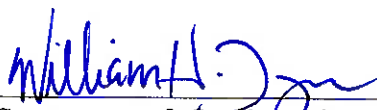
NEW BUSINESS

None

ADJOURN

There being no further business, Joyce moved that the meeting be adjourned. Weaver seconded the motion, and Duncan, Joyce, Weaver, Barto, Green, Clark and Wilkinson voted in favor of the motion. The meeting was adjourned at 7:07 p.m.


Chairman of the Board


Secretary of the Board