# STILLWATER MEDICAL CENTER AUTHORITY BOARD OF TRUSTEES

## Regular Meeting, July 25, 2023 Stillwater Medical Center Honska Conference Center 5:30 p.m.

Present: Lowell Barto, Dan Duncan, Beth Buchanan, Mayor Will Joyce,

Gary Clark and Joe Haney

**Absent:** Dr. Todd Green

Others: Denise Webber, Dr. Malinda Webb, Steven Taylor, Liz Michael,

Tamie Young, Kayla Isaacs, Jovan Smith, Michal Shaw, Brian Grace, Butch Koemel (attorney) and Cheryl Marshall (minutes)

## CALL TO ORDER

Chairman, Lowell Barto, called the meeting to order at 5:30 p.m.

## APPROVAL OF MINUTES

Duncan made a motion to approve the June 27, 2023, Board of Trustees minutes, June 21, 2023, Finance Committee minutes and May 24, 2023, Medical Staff Integration Committee minutes as presented. Haney seconded the motion and Duncan, Clark, Haney, Barto and Joyce voted in favor of the motion. Buchanan abstained.

## STRATEGIC PERFORMANCE SCORECARD

Webber shared current scores in each category with the members. All three service areas are 3-star or higher, with a 5-star in quality and 4-star in growth.

## ACCEPTANCE OF REPORTS FROM OFFICERS

## JUNE 2023 FINANCIAL REPORT/JULY FINANCE COMMITTEE REPORT

Webber provided a PowerPoint summary of operations for June 2023. Admissions, including rehab, were 393 below budget of 415, and above last year of 357. Average Daily Census, including rehab was 52, compared to a budget of 49 and last year of 40.

Surgeries were 414 for the month, below last year of 425. Surgeries at the Surgery Center West were 677 for the month, above last year of 540.

Emergency room visits were 2,505, in line with last year of 2,555. Outpatient visits, not including ER visits, were 13,064, slightly below last year of 13,348. Births were 63 for the month, compared to last year at 70.

Financial assistance was \$1.6M for the month. Salaries and Wages were at \$10.8M, below budget of \$11.3M and last year of \$11.02M. FTE's were

1,491 below last year of 1,581. Benefits were \$2.3M below, below last year of \$2.6M.

Operating Income Consolidated is \$288,000, above last year of (\$2.1M). Operating Income for the Hospitals is \$859,000, above last year of (\$1.1M). Operating Income for Stillwater Medical is \$1.3M above last year of (\$619,000). Operating Income for Stillwater Medical Perry is (\$286,000), above last year of (\$291,000). Operating Income for Stillwater Medical Blackwell in June is (\$232,000), below last year of (\$274,000). Operating Income for the Clinics is (\$571,000) compared last year of (\$936,000).

Operating Income for the Hospitals year to date is \$5.3M compared to a budget of \$3.8M and last year of \$566,000. Operating Income for the Clinics year to date is (\$3.9M) compared to last year of (\$3.4M). Operating Margin for the Hospitals is 4.75% compared to last year of .50%. Operating Margin for the Clinics is -7.5% compared to last year -7.1%.

YTD Operating Margin Consolidated is 0.84%, compared to last year of -1.78%. YTD Non-Operating Revenue is \$8.4M, above last year at (\$15.7M). YTD Net Income Consolidated is 9.8M, above last year of (\$18.6M).

The BancFirst investment account increased to \$91.4M and year to date is 3.41%. The Arvest investment account increased to \$8.9M and year to date is 2.89%. The Commerce investment account increased to \$14.5M and year to date is 3.0%. Consolidated Investments for June is \$115M.

Days in Accounts Receivable is 39 days. Days Cash on Hand is 179 days. Cash on hand is \$134.5M compared to \$140M at year end 2022.

A YTD Operating Income Summary vs Budget was provided.

Webber shared that the Finance Committee reviewed the financials and summary of clinic operations. Arvest Bank presented SMC's investment portfolio update. The members also discuss the concept of an Ortho Center of Excellence.

## JUNE MEDICAL STAFF INTEGRATION COMMITTEE REPORT

Joe Ogle updated the members on the June Medical Staff Integration meeting. He noted that this Committee is now meeting monthly. Our pain management volume has been growing; therefore, Dr. Miller agreed to increase his time in clinic to one day per week. We are hopeful to have a podiatrist coming soon, as Dr. Crotty has retired.

Joyce made a motion to accept the June 2023 Financial Report, July Finance Committee Report and June Medical Staff Integration Committee report. Haney seconded the motion, and Haney, Joyce, Duncan, Buchanan, Barto and Clark voted in favor of the motion.

## ORTHO CENTER OF EXCELLENCE/PARKING CONCEPT

Taylor shared that our Ortho services are split into three locations and we are continuing to grow. We are considering building a 30,000 sq ft, 2-story building which would provide all areas of Ortho services housed in one location at the corner of 6th Avenue and Monroe. We received 3 design proposals estimating project cost at \$16M. The build would displace current employee parking, so we would like to build an employee parking lot (90 spaces) behind the Health Department.

Discussion ensued and the members agreed to move forward with design and parking. Once bids are obtained, this project will come back to the Board for approval.

## SEMI ANNUAL CONFLICT OF INTEREST STATEMENT

The Conflict-of-Interest statement was signed by those present.

## CONSENT AGENDA

Dr. Malinda Webb updated the Board members on the Consent Agenda items for Stillwater Medical Health System and Stillwater Medical Center. She asked that the Board table the request for credentialing for Michael McCauley, MD. All actions listed on the consent agenda were approved through our Medical Staff Committees.

Clark moved the Board approve Consent Agenda items for Stillwater Medical Health System and Stillwater Medical Center with the exclusion of Michael McCauley, MD. Buchanan seconded the motion and Joyce, Haney, Buchanan, Duncan, Clark and Barto voted in favor of the motion.

Steven Taylor updated the Board members on the Consent Agenda items for Stillwater Medical Perry. All actions listed on the consent agenda were approved through our Medical Staff Committees.

Haney moved the Board approve Consent Agenda items for Stillwater Medical Perry as presented. Duncan seconded the motion and Barto, Haney, Joyce, Buchanan, Duncan and Clark voted in favor of the motion.

## CEO REPORT

CEO, Denise Webber shared the following report with the members:

# STILLWATER MEDICAL RECEIVES GOLD PLUS AWARD FROM AMERICAN HEART ASSOCIATION

Our team was pleased to receive the Gold Plus award from the American Heart Association. Get With The Guidelines (GWTG) is a hospital-based quality improvement initiative created to build healthier lives, free of cardiovascular diseases and stroke.

## DAISY AWARD WINNER - ANGIE NEFF, RN

We are so proud to announce Angie Neff, RN, as our 2nd Quarter DAISY Award winner! Angie had nominations from patients who described her as providing loving and compassionate care. We congratulate Angie!

#### JULY EMPLOYEE OF THE MONTH - SCOTT HEFNER

Scott Hefner was nominated by his peers as our July Employee of the Month. His coworkers said, "Scott is a stellar example of quiet, humble service to others." We appreciate Scott for all he does to take care of our patients, staff and our community.

## CARA PENCE, M.D. RECEIVES BOB PHILLIPS AWARD!

At the 2023 Change of Chief Party, Dr. Cara Pence was awarded the Bob Philips Service Award. This is an annual award given to a Stillwater Medical physician to recognize them for their community service and collegiality among peers, named after the late Dr. Bob Phillips, who embodied these values.

#### WEBBER SPEAKS AT CHAMBER LUNCHEON

On July 14th, Webber spoke at the Chamber of Commerce Business at Lunch to a crowd of approximately 120 people sharing an overview of all the exciting new technology, services and facilities we have and continue to develop for our patients. She shared many thanks to our community and patients for their role in our continued success over the years.

## DONOR RECOGNITION RECEPTION - SPARK GRATITUDE

On July 17th, over 90 donors gathered to see the updated Wall of Honor, new Drummond Interfaith Chapel, and tour the nearly complete Women's Health Center. It was a great event.

## SMC HOSTS CHAMBER AFTER HOURS EVENT

We had a great turnout for our annual Chamber Business After Hours. Guests toured our new Womens Center.

## INTERNAL MEDICINE RESIDENCY UPDATE

Webber shared photos and information on our first and second year residents.

## **LUNAR UPDATE**

A video was shared with the members.

## **OHCA GAP FUNDING**

The Oklahoma Health Care Authority approved a hospital gap funding proposal. OHA requested gap funding to address the transition to the Average Commercial Rate (ACR) model for funding Medicaid, highlighting the significant financial stress hospitals continue to face. Under this proposal, eligible hospitals will see their total return on the \$200 million in

gap funding ranging from 20-45%, depending on the level of financial stress. This includes the gap and ACR funds.

### **CONSTRUCTION UPDATE**

Webber shared an update on the many projects underway. She noted that we will begin treating patients using the new MR/Linac in August.

#### INDUSTRY UPDATE

Webbers shared an article on health insurance policies and access to care provided by the Oklahoma Hospital Association.

Webber shared patient compliments and area announcements.

#### **NEW BUSINESS**

None

## OTHER BUSINESS

Prior to the meeting, Board members reviewed the following Medical Staff meeting minutes:

## Stillwater Medical Center:

Medical Executive Committee	7-12-2023
General Medical Staff	7-13-2023
Medical Executive Committee	6-14-2023
Medicine Section	6-15-2023
E-Medical Records Committee	4-28-2023
OB Section	7-6-2023
Credentials Committee	6-26-2023
Peer Review Committee	7-11-2023

#### **NEW BUSINESS**

None.

#### **ADJOURN**

There being no further business, Clark moved that the meeting be adjourned. Joyce seconded the motion, and Clark, Buchanan, Duncan, Barto, Haney and Joyce voted in favor of the motion. The meeting was adjourned at 6:27 p.m.

Chairman of the Board

Secretary of the Board

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