

STILLWATER MEDICAL CENTER AUTHORITY
BOARD OF TRUSTEES
Regular Meeting, October 26, 2021
Stillwater Medical Center Honska Conference Center
5:30 p.m.

Present: Calvin Anthony, Lowell Barto, Joe Haney, Dan Duncan
Beth Buchanan and Gary Clark

Absent: Mayor Will Joyce

Others: CEO, Denise Webber, Dan Brown, MD, Malinda Webb, MD,
Steven Cummings, MD, Alan Lovelace, Liz Michael, Nat
Cooper, Kayla Isaacs, Steven Taylor, Cheryl Wilkinson, Joe
Akin, Michal Shaw, Shyla Eggers, Greg Stackenwalt
(Imaging Director), Butch Koemel (attorney) Michelle
Charles (NewsPress) and Cheryl Marshall (minutes)

CALL TO ORDER

Chairman, Calvin Anthony, called the meeting to order at 5:32 p.m.

APPROVAL OF ORTHOPEDIC SURGICAL ROBOT

Dr. Scott Stubbs shared a video and information regarding the purchase of a surgical knee robot for the Orthopedic group. Robotic procedures allow for greater precision and faster recovery for patients. Two bids were received, Styker at \$995,000 (\$1.375M with 5-year service contract) and Zimmer at \$800,000 (\$1,194M with 5-year service contract). Zimmer is the low bid and the bid of choice. Mr. Haney asked how often the equipment would be used. Dr. Stubbs said that it would be used every week. Mr. Clark shared the surgical robot information was discussed and recommended for approval by both the Facilities Committee and Finance Committee.

Clark moved the Board approve the purchase of the Zimmer Rosa orthopedic surgical robot at a total cost of \$1.194M as presented. Haney seconded the motion and Buchanan, Anthony, Clark, Haney, Duncan and Barto voted in favor of the motion.

APPROVAL OF MINUTES

Barto moved the Board approve the minutes of the September 28, 2021 Board of Trustees meeting and the September 15, 2021 Finance Committee meeting as presented. Haney seconded the motion and Buchanan, Barto, Duncan, Haney and Anthony voted in favor of the motion. Clark abstained as he was unable to attend the September meeting.

BOARD EDUCATION: OVERVIEW OF NEW MEDICAL IMAGING TECHNOLOGY

Greg Stackenwalt, Medical Imaging Director, shared information on our new imaging equipment: 512 CT and 3T MRI. We are now able to perform non-invasive coronary cardiac CTAs and have performed over 200 this year. In the past patients would have needed to undergo a diagnostic cath for this procedure. CT and MRI volume have grown. The new MRI is much more comfortable for our patients and the images produced are state of the art.

BALANCED SCORECARD REPORT

CEO, Denise Webber, shared performance in each category. We continue to look for ways to improve patient satisfaction. Overall annual performance is 4-star.

REPORTS FROM OFFICERS

SEPTEMBER 2021 FINANCIAL REPORT/OCTOBER FINANCE COMMITTEE REPORT

Lovelace gave a PowerPoint presentation of the summary of operations for September 2021. Admissions, including rehab, were 384 above budget of 355. Average Daily Census, including rehab, was 58, above a budget of 39 and last year of 56.

Surgeries were 409 for the month, above last year of 369. Surgeries at the Surgery Center were 497 for the month, above last year of 462.

Emergency room visits were 2,419, above last year of 2,346. Outpatient visits, not including ER visits, were 15,228, above last year of 14,411. Births were 79 for the month, above budget of 70 and last year at 61.

Financial assistance was \$1.1M for the month. Salaries and Wages were at \$10.8M, above budget of \$10.2M and last year of \$9.3M. FTEs were 1,583 below budget of 1,662 and above last year of 1,510. Benefits were \$3M above budget of \$2.41M and last year of \$2.4M.

Operating Income for the Hospitals is \$1.2M below a budget of \$1.4M and last year of \$1.8M. Operating Income for Stillwater Medical in September is \$1.1M, below budget of \$1.5M. Operating Income for SM-Perry is \$80,000, above last year of (\$141,000). Operating Income for SM-Blackwell is (\$19,000) below budget of (\$16,000) and above last year of (\$263,000).

Operating Income for the Clinics was \$279,000 compared to a budget of (\$175,000). Operating Income Consolidated is \$1.5M, above budget of \$1.2M and below last year of \$1.9M.

YTD Operating Margin Consolidated is 5.1%, above budget of 4.5% and last year of -1.4%. YTD Non-Operating Revenue is \$5.7M, above last year at \$1.1M. YTD Net Income is \$18.3M, above budget of \$11.4M.

The BancFirst investment account decreased to \$69.8M. The Arvest investment account decreased to \$9.5M. The Commerce investment account decreased to \$15.2M.

Days in Accounts Receivable is 45 days. Days Cash on Hand is 187 days. Cash on hand is \$140.4M compared to \$140.7M at year end 2020.

Lovelace shared that the Finance Committee reviewed the financials and summary of clinic operations. They recommended the Board approve the purchase of the surgical robot, Orthopedic Clinic and PT renovation and the additional OR Suite at Surgery Center West.

FACILITIES COMMITTEE REPORT

Steven Taylor updated the members on the October Facilities Committee meetings. He shared an update of each of the construction projects underway. The Committee recommended approval of an additional OR at Surgery Center West. The Committee plans to interview five companies to select a construction management firm.

Duncan made a motion to accept the Financial Report/October Finance Committee minutes and Facilities Committee report as presented. Barto seconded the motion, and Anthony, Haney, Barto, Duncan, Clark and Buchanan voted in favor of the motion.

APPROVAL OF ORTHOPEDIC CLINIC AND PHYSICAL THERAPY RENOVATION

Steven Taylor shared that bids went out at the end of 2020 to expand the clinic to allow room for the new orthopedic physician coming this summer. Bids came in over \$1M over budget. The project was looked at further and it was determined to relocate the physical therapy space and move storage out of that building. Two bids were received to renovate that space and add 52 parking spots: Lambert at \$1,672,000 (plus fees and contingencies); Alexander at \$1,875,145 (plus fee and contingencies).

Barto made a motion to approve the orthopedic clinic and physical therapy renovation by Lambert Construction for a total cost of \$2,061,268. Clark seconded the motion, and Barto, Duncan, Haney, Clark, Buchanan and Anthony voted in favor of the motion.

APPROVAL OF ADDITIONAL OR SUITE AT SURGERY CENTER WEST

The members reviewed the ROI for possible approval of an additional OR suite at Surgery Center West. The total cost to add 411 sq. ft to the current construction project is \$800,782.

Buchanan made a motion to approve the additional OR suite at Surgery Center West as presented. Duncan seconded the motion, and Clark, Buchanan, Barto, Anthony, Duncan and Haney voted in favor of the motion.

APPROVAL OF ADMINISTRATIVE POLICIES

Webber shared that the suggested changes to bring our visitation policy up to the new state and federal regulations.

Clark made a motion to approve the visitation policy as presented. Barto seconded the motion, and Duncan, Barto, Joyce, Anthony, Haney and Clark voted in favor of the motion.

CONSENT AGENDA

Dr. Brown updated the Board members on the Consent Agenda items for Stillwater Medical Center. All actions listed on the consent agenda were approved through our Medical Staff Committees.

Steven Taylor updated the Board members on the Consent Agenda items for Stillwater Medical-Perry and Stillwater Medical-Blackwell. All actions listed on the consent agenda were approved through our Medical Staff Committees.

Barto moved the Board approve the Consent Agenda items as presented. Haney seconded the motion and Duncan, Haney, Anthony, Clark, Buchanan and Barto voted in favor of the motion.

CEO REPORT

Webber shared the CEO Report, which included the following:

STILLWATER MEDICAL - HEALTHGRADES 5-STAR PERFORMER!

Stillwater Medical was rated 5-star by Healthgrades for gallbladder removal surgery, hip fracture care and outstanding patient experience. Healthgrades evaluates data based on complications and outcomes.

2021 EMPLOYEE SERVICE AWARDS BANQUET

The 2021 Service Awards took place on October 19th at the OSU McKnight Center for Performing Arts. Mike Boynton, OSU Men's Basketball Coach, spoke, and did a phenomenal job. His message was focused on overcoming adversity and was tied together with words of gratitude for the love and service our healthcare workers provide to our community.

MARCH OF DIMES HEALTHCARE HEROES

Stillwater Medical Center had three finalists for the March of Dimes Healthcare Hero awards! Those nurses and the categories they were recognized in are: Necia Kimber – Infection Control/Public Health (Top 3); Melissa Bell- Critical Care (Top 3); Kyla Davis- Rising Star (WINNER!!). We have great nurses and are so proud of those recognized.

APPRECIATION FROM OUR COMMUNITY CONTINUES

We are so grateful for the many gifts that we continue to receive from our wonderful community.

NDORSE

We are rolling out nDorse, an app/system that will give every team member a convenient way to recognize fellow team members for the many great things they are doing.

COWBOY 100

Cowboy100 is a celebration to acknowledge the business and leadership achievements of Oklahoma State University graduates. Their Foundation will host an inaugural Cowboy100 Honoree Gala to celebrate the fastest-growing and top 10 revenue-generating OSU graduate-owned or led businesses on Nov. 5 in Stillwater. Webber shared that she is humbled to be chosen as one of this year's honorees on behalf of all the great achievements our team has accomplished here at Stillwater Medical.

MEDICAL STAFF RECRUITMENT UPDATE

We have had several recruits visit Stillwater including an Otolaryngologist (ENT), an OB/GYN, and a Pulmonologist. The pulmonology candidate visit went extremely well, and we have started contract discussions in our follow up conversations. We continue to actively recruit for Primary Care and an additional hospitalist.

NEWSPRESS ARTICLE - VIBRANT COMMUNITY

Webber shared an article about Vibrant Community and the local synergy around efforts to enhance Stillwater as a great place to live, work, and play.

QUINT STUDER VISITS STILLWATER MEDICAL

While Quint Studer was in Stillwater visiting with community members about building a vibrant community, he stopped by Stillwater Medical to visit with our Management Team. He spoke about our culture, our team's accomplishments, the SMC patient experience and the real need to spend time on replenishing our team and organization as we move forward together.

LEADERSHIP STILLWATER CLASS - PRESENTATION

Dr. Cara Pence and Denise Webber spoke to this year's Leadership Stillwater Class via zoom on October 21 sharing an overview of our organization, our commitment to excellence, the pandemic, and all the great things happening at Stillwater Medical.

DNV BLACKWELL

Stillwater Medical - Blackwell completed their annual DNV survey on November 12 & 13. The survey team was very complimentary of our staff managing patients during the covid surges this past year while at the same time dealing with extensive construction. The survey team was able to close out all findings from last year. For this year we had 7 new findings and will be submitting our corrective action once we receive the official report.

VIZIENT TRUSTEE/PHYSICIAN/CEO LEADERSHIP CONFERENCE

The conference focused on moving forward and strategy for the future. Speakers covering a broad range of topics including clinical innovation, primary

care strategy, technology innovation, workforce, regulatory issues, compassionomics, bioinformatics and patient safety.

BOARD SELF ASSESSMENT

We will plan to share the results at the November Board meeting, giving the members additional time to complete the survey.

COVID UPDATE

We have just a few COVID patients at this time. The Washington Post article was shared with the members.

Patient compliments and area announcement were shared with the Board.

OTHER BUSINESS

Webber and Board members welcomed Michal Shaw, SMC Foundation Executive Director.

Prior to the meeting, Board members reviewed the following Medical Staff meeting minutes:

<i>Perry:</i>	<i>Medical Staff Meeting</i>	<i>10/19/2021</i>
	<i>PI Committee</i>	<i>8/25/2021</i>

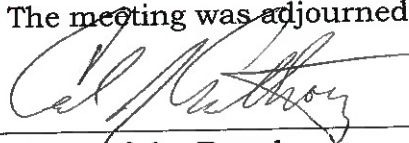
<i>Blackwell:</i>	<i>Medical Executive Committee</i>	<i>09/15/2021</i>
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NEW BUSINESS

None.

ADJOURN

There being no further business, Duncan moved that the meeting be adjourned. Buchanan seconded the motion, and Haney, Duncan, Anthony, Barto, Clark and Buchanan voted in favor of the motion. The meeting was adjourned at 6:39 p.m.



Chairman of the Board



Secretary of the Board