STILLWATER MEDICAL CENTER AUTHORITY
BOARD OF TRUSTEES
Regular Meeting, September 26, 2017
Stillwater Medical Center Honska Conference Center
5:30 p.m.

Present: Dan Duncan, Lowell Barto, Beth Buchanan, Calvin Anthony, and Joe Haney

Absent: Mayor Gina Noble and Cary Couch, MD

Others: Butch Koemel (attorney), Michelle Charles (NewsPress), Steven Cummings, MD, Mark Paden, MD (Chief of Staff), Denise Webber, Alan Lovelace, Keith Hufnagel, Scott Petty, Blake Weichbrodt (Total Health), Carla Montgomery and Cheryl Marshall (minutes)

Chairman Dan Duncan called the meeting to order at 5:32 p.m.

APPROVAL OF MINUTES
Anthony moved the Board approve the minutes of the August 22, 2017 regular meeting of the Stillwater Medical Center Authority Board of Trustees as presented. Barto seconded the motion and Anthony, Buchanan, Haney, Duncan and Barto voted in favor of the motion.

BOARD EDUCATION: CARDIAC REHAB
Blake Weichbrodt, Director of Total Health, told the Board members that the cardiac rehab program started 11 years ago and was one of only two certified programs in the state at the time. Now there are many. We combined cardiac and pulmonary rehab in 2007. There are seven diagnoses that qualify for cardiac rehab, including heart and valve repair (stents). Wait time to start the program averages 12 days, national average is 41 days. Volume has increased by 84% since 2014, due somewhat to the increase in cardiology services offered at SMC. Weichbrodt said cardiac rehab helps patients regain their life after a significant cardiac event. The patients start out with low level exercise and work on stress management and nutrition as well. Our program is well respected and patients are referred to us from a large area of the State. Barto shared from personal experience that watching the cardiac rehab patients exercise is inspiring.

BALANCED SCORECARD
Denise Webber shared the Scorecard report with the members. The inpatient satisfaction score is 82%, just below our goal of 83%. We are working on pain management. This is a delicate balance when considering the opioid crisis. The clinic satisfaction score is 91.8%, above our goal.

We continue to work on readmissions and patient falls. The C-Diff rate is 1.10 just above our goal of .80; however, we expect to decrease this rate with the placement of the coming UV disinfection robots. We are doing well in almost every category on this month's scorecard.

ACCEPTANCE OF AUGUST 2017 FINANCIAL REPORT AND SEPTEMBER 20, 2017 FINANCE COMMITTEE MINUTES

Lovelace gave a PowerPoint presentation of the summary of operations for August 2017. Admissions, including rehab, were 315, above budget of 299 and below last year of 343.

Surgeries were 309 for the month, above budget of 275 and below last year of 322. Surgeries at the Surgery Center were 364 for the month, above budget of 295 and last year of 339.

Emergency room visits were 2,575 above budget of 2,392 and below last year of 2,603. Outpatient visits, not including ER visits, were 11,502 above budget of 10,183 and below last year of 11,512. Births were 67 for the month, below budget of 72 and above last year at 66.

Financial assistance was $772,000 for the month. Salaries and Wages were at $6.5M, above budget of $6.1M and above last year of $5.4M. Benefits were $1.64M below budget of $1.68M and last year of $1.65M.

Operating Income for the Hospital is $878,000 above budget of $594,000 and below last year of $1.5M. Operating Income for the Clinics was $232,000 compared to a budget of $83,000 and last year of $121,000. Operating Income Consolidated is $1.1M, above budget of $677,000 and below last year of $1.67M.

YTD Operating Income Consolidated is $8.5M, above budget of $5.3M and equal to last year of $8.5M. YTD Operating Margin Consolidated is 6.2%, above budget of 4% and below last year of 7.2%. YTD Non-Operating Revenue is $3M, above budget of $441,000 and last year at $2.3M. YTD Net Income is $11.6M, above budget of $5.8M and last year of $10.9M.

Days in Accounts Receivable was 30.5 days. Days Cash on Hand is 157 days. Cash is $79M, compared to $76.6M at year end 2016. To date, we have spent $3.8M (50%) on the Cancer Center project. Total amount approved for this project is $7.643M.

Lovelace stated that the Finance Committee members discussed the financials, the summary of clinic operations and scorecard. They also discussed the Perry Clinic Renovation and recommended approval of the lowest bidder, Alexander Construction, to the Board.

Barto moved the Board accept the August 2017 Financial Report and the September 20, 2017 Finance Committee minutes as presented. Anthony

seconded the motion, and Duncan, Anthony, Barto, Haney and Buchanan voted in favor of the motion.

ACCEPTANCE OF SEPTEMBER 12, 2017 FACILITIES COMMITTEE MINUTES

Webber updated the members on the items discussed at the September 12, 2017 meeting of the SMC Facilities Committee of which the minutes were included in the packet. Webber told the Board that Taylor met with the City and we may not need to request closure of 7th Street. There may be an option to incorporate the street into our campus and reduce traffic speed instead.

Anthony moved the Board accept the August 8, 2017 Facilities Committee minutes as presented. Barto seconded the motion, and Anthony, Haney, Buchanan, Barto and Duncan voted in favor of the motion.

APPROVAL OF PERRY CLINIC RENOVATION

Webber said that we received three bids for the Perry renovation project. Alexander Construction was the lowest at $424,000.00. We decided to purchase the millwork on our own.

Buchanan moved the Board approve Alexander Construction for the Perry Clinic Renovation at a total cost of $424,000. Haney seconded the motion, and Buchanan, Duncan, Anthony, Barto and Haney voted in favor of the motion.

RATIFICATION OF PURCHASE OF ADDITIONAL UV DISINFECTION ROBOTS

Webber told the members that at last month's meeting, Anthony included in his motion the recommendation to purchase more UV disinfection robots if a significant discount could be received. We called the manufacturer and discovered that if we purchased five robots instead of four, we would get one free. This saved over $100,000.

Anthony moved to ratify the motion to purchase additional UV disinfection robots. Barto seconded the motion, and Haney, Barto, Anthony, Duncan and Buchanan voted in favor of the motion.

RATIFICATION OF EMERGENCY PURCHASE OF CATH LAB EQUIPMENT

Webber told the members that we have had issues with the operation of our existing cath lab equipment. The service representative has been here to help resolve the issues, but this equipment is critical to save lives in emergency situations and there is a need to take an immediate action to have it replaced. During the replacement time, we are looking to use a mobile cath lab to allow continuous cath lab service. A team is going to Houston to view the mobile unit to make sure it will meet our needs. Anthony asked about replacement time. Webber said that it would take

approximately 45 days. If a mobile unit is used, it would be housed near the Emergency Department.

The Board deemed the purchase of the cath lab equipment an immediate emergency, as without such equipment or without properly functioning equipment, loss of life could occur. Based on this emergency, Haney moved the Board approve the ratification of emergency purchase of Cath Lab equipment. Barto seconded the motion, and Buchanan, Duncan, Anthony, Barto and Haney voted in favor of the motion.

CONSENT AGENDA

Dr. Paden updated the Board members on the policies and credentialing actions listed on the Consent Agenda and answered questions of the Board members.

Anthony moved that the Consent Agenda be approved in its entirety. Buchanan seconded the motion, and Haney, Buchanan, Duncan, Anthony and Barto voted in favor of the motion.

CEO REPORT

Topics of CEO Webber's Report included the following:

3D TOMOSYNTHESIS

Dr. Pence and staff have been tracking 3D mammography data. In the first 14 months of using 3D tomosynthesis, approximately 70 new cancers were found. This compared to 30 cancers found in the 14 months prior to using 3D tomosynthesis. This has been a huge win for our community.

OKLAHOMA ADULT SMOKING RATE DROPS TO ALL-TIME LOW; OBESITY RATE ALSO DECLINES

The smoking rate and the obesity rate have both declined in Oklahoma. The decrease in smoking has moved Oklahoma's ranking to 36th among the 50 states, an improvement of nine spots over the previous year. The obesity rates among adults in Oklahoma dropped for the first time since 2011.

SMC HEALTH DAY

SMC held its first ever Health Day at SMC on September 12th. It consisted of a mini health fair, seminars, and a free use of the facility at Total Fitness Aquatics. We feel that it was a very successful event.

VIZIENT TRUSTEE/PHYSICIAN/CEO ANNUAL CONFERENCE

Barto said that national trends seemed to be the same. He was impressed with one session in particular. The presenter spoke on immediately handling potential liability situations. Haney stated that he enjoyed being at the conference and felt it informative.

OHA 2017 STRATEGIC PLANNING RETREAT/OHA NE REGIONAL CEO MEETING
Webber stated that she attended OHA's Strategic Planning Retreat in September. SMC hosted the CEOs throughout the Northeast Region for the quarterly regional OHA meeting. There was much discussion about the legislature, workforce issues, and OSDH survey concerns.

OHA ANNUAL CONVENTION
The OHA Annual Convention and Trade Show is Nov 1st – Nov 3rd held in OKC at the Cox Convention Center. This year Hospital Trustees are offered complimentary convention registration.

COLLABORATIVE CARE HEALTH PLAN
The CCHP is off to a good start. We hosted four meetings to share with our local employers the details of our upcoming Collaborative Care offering. Throughout the four meetings, we had just over 100 attendees. Several have been asking questions and submitting requests for more information. The interest level is high.

BLACKWELL REGIONAL HOSPITAL
The next strategic planning session for Blackwell will be in the afternoon of October 4th. We are working on implementing strategies to help sustain that healthcare entity.

CIMARRON MEDICAL CENTER RIBBON CUTTING
This ribbon cutting was held at breakfast time, which appeared to be a great time to hold it. We had many in attendance.

UPCOMING EVENTS
SMC Foundation's Annual Gala will be held on November 11th

Barto inquired about the Foundation golf event. Scott Petty said that it was very successful with over $51,000 raised.

NEW BUSINESS
None.

Prior to the meeting, Board members reviewed the following Medical Staff meeting minutes:

ED Section	*8/9/2017*
Medical Executive Committee	*8/9/2017*
Surgery/Anesthesia Section	*8/10/2017*
Radiology Section	*8/16/2017*
E-Medical Records Committee	*8/25/2017*
Peer/Policy Review Oversight Cte.	*9/6/2017*
OB/Peds Section	*9/7/2017*

ADJOURN

There being no further business, Barto moved that the meeting be adjourned. Anthony seconded the motion, and Buchanan, Barto, Anthony, Haney and Duncan voted in favor of the motion. The meeting was adjourned at 6:16 p.m.

Chairman of the Board

Secretary of the Board